

Appendix 1

LCC Strategic Risk Exposure Summary as at 31st January 2020

Risk Index	Risk	I	L	Risk Score 31 Jan 2020	Risk Score 31 Oct 2019	Risk Score 31 Jul 2019	Risk Score 30 Apr 2019	Variance	Risk Owner
1.	Financial challenges	5	4	20	15	15	20	↑	AK / AG
3.	Cyber Risk	4	5	20	20	20	25	↔	AK / AG
12.	Asset Management	4	4	16	16	16	20	↔	MW
7.	Safeguarding	5	3	15	15	15	15	↔	CT / RL
6.	Compliance with Regulation, Policies, Procedures, Health & Safety etc.	4	3	12	12	12	12	↔	KA / MC
8.	School Improvement	4	3	12	12	12	12	↔	SW
9.	Civil Contingency Response / Incident Response	4	3	12	12	12	12	↔	MC / IB
11.	Commissioning, Contract Monitoring, Management & Procurement	3	4	12	12	12	12	↔	KA
14.	Brexit Scenarios	4	3	12	12	12	12	↔	AK / AG / MC
17.	Support for Pupils with SEND	3	4	12	12	12		↔	RS
2.	Stakeholder Engagement	3	3	9	9	9	12	↔	MC / All Strategic Directors
5.	Information Governance	3	3	9	12	12	12	↓	AK
10.	Resource: Capacity, Capability, Retention & Development	3	3	9	9	9	12	↔	MC / CP
13.	Digital Transformation	3	3	9	9	9	12	↔	MC
15.	Fire Risk in Tall Buildings	3	3	9	9	9	12	↔	CB / JL
16.	Ensuring Statutory Responsibility for Provision of Secondary School Places	3	3	9	9	9	12	↔	RS
4.	Business / Service Continuity Management	4	2	8	8	8	10	↔	MC

Key:

IMPACT (I)	SCORE
CRITICAL/ CATASTROPHIC	5
MAJOR	4
MODERATE	3
MINOR	2
INSIGNIFICANT/ NEGLIGIBLE	1

LIKELIHOOD (L)	SCORE
ALMOST CERTAIN	5
PROBABLE / LIKELY	4
POSSIBLE	3
UNLIKELY	2
VERY UNLIKELY / RARE	1

Risk scores:

LEVEL OF RISK	OVERALL RATING	HOW THE RISK SHOULD BE TACKLED/ MANAGED
High Risk	15-25	IMMEDIATE MANAGEMENT ACTION
Medium Risk	9-12	Plan for CHANGE
Low Risk	1-8	Continue to MANAGE

Risk Owners:

AG	Alison Greenhill	JL	John Leach
AK	Andy Keeling	KA	Kamal Adatia
CT	Caroline Tote	MC	Miranda Cannon
CB	Chris Burgin	MW	Matt Wallace
CP	Craig Picknell	RS	Richard Sword
IB	Ivan Brown	RL	Ruth Lake